

## What is **SHARED GOVERNANCE**?

A professional model of shared decision-making that gives nurses the power to help shape their practice, their work environment and the quality of patient care. The American Nurses Credentialing

> the concepts of shared governance when granting Magnet® and Journey to Pathway to Excellence<sup>®</sup> recognition.

> > At left is the Shared Governance Model of The Stanley Shalom Zielony Institute for Nursing Excellence.



# Principles of **SHARED Governance**



### Collaboration and teamwork among caregivers and

**PARTNERSHIP** 

patients/families **EMPOWERMENT** Authority and autonomy to make decisions about nursing



### practice

**EQUALITY** Shared focus on patients, services and staff; all essential to



#### **ACCOUNTABILITY** Responsibility and willingness to invest in ethical practices

providing safe and effective care

through shared decision-making

## **EFFECTIVE** Shared Governance leads to:

and safety » Decreased hospital lengths

» Improved patient care

- of stay
- » Improved patient satisfaction
- » Empowered nurses
- satisfaction » Engagement and synergy

» Improved caregiver

- among members of the healthcare team » Increased nurse retention

For more information about The Stanley Shalom Zielony Institute for



Cleveland Clinic